



Liberty was transformed last year. We closed our acquisition of Schlumberger's OneStim® frac, wireline and sand mining businesses simultaneous with ringing in 2021. This all-stock transaction more than doubled Liberty's assets and added over 1,500 new team members. We issued 66,326,134 shares of LBRT stock to Schlumberger, representing a 37% ownership in Liberty at the time of closing.

Folding Schlumberger's frac and wireline business into Liberty brought very significant scale—we are now the second largest frac company in the world—along with a sizable and synergistic technology portfolio. Our next-generation electric frac fleet, digiFrac™,

will now come to market faster, as we acquired already-deployed electric technology and equipment for the low-pressure side of a frac fleet to complement the high-pressure digiFrac pumps that we have been developing in-house. This acquisition also brings technologies for frac fleet automation and control systems, both hardware and software. Liberty's vaunted fracture design optimization capabilities are also bolstered by additional technologies, some of which are covered later in this report.

In 2021, Liberty set many operational records, despite being faced with a pandemic-related decline in demand for oil and gas and the resulting slump in demand for frac services. This year we delivered record frac service volume, record company revenues, and our safest year of operational performance *ever*. Amid the pandemic and a large acquisition integration, we successfully kept our eye on the most important ball: the health and safety of our family members.

Our full-year revenue was \$2.5 billion, net loss was \$187 million and our adjusted EBITDA was \$121 million. Overall, it's been a challenging year financially, but we made major strides in enhancing our company and competitive position. Today we see a strong upcycle emerging in oil and gas markets and feel poised to continue our company-long record of generating returns on capital invested well above the S&P 500 average. Liberty always makes investment decisions based on generating strong returns on capital and building our competitive advantage over the long term.

The OneStim acquisition made Liberty one of the largest frac service providers in the Haynesville Shale, a massive shale gas resource located near the expanding Gulf Coast Liquefied Natural Gas (LNG) export facilities. New and expanded facilities have vaulted the U. S. to the top spot of LNG exporters and the second largest overall natural gas exporter after Russia. OneStim also established Liberty in the Canadian market of Alberta and Northeastern British Columbia, home to the world-class Montney Shale play and many leading oil and gas producers. We are thrilled to be in Canada! We have also established a wireline presence in the Northeast, home of the Marcellus Shale, the world's largest natural gas shale play.

Fast, efficient, and safe operations require a designed "dance" on location between wireline and frac services. The OneStim transaction brings a sizable, high-performing wireline business into the Liberty family, allowing

us to optimize time spent on location and write our own choreography. We are excited about this opportunity to strengthen coordination and deliver a faster, safer, comprehensive completion service.

The five key elements in delivering differential frac services are:

- First and foremost, a team of quality humans running operations.
- Quality, high-tech, low-emission frac equipment.
- Robust maintenance personnel and engineered components to keep the 24-7 operations running smoothly in various environments.
- Placement of large volumes of sand that enable long-lasting fractures two miles underground.
- Sophisticated logistics operations to continually supply millions of pounds of sand daily to every Liberty frac fleet.

Failure in any of these five disciplines can bring operations to a halt.

For our first several years we executed the first two and a half elements in house. In the fall of 2018, we acquired a startup company, ST9. Their pioneering technologies in frac equipment components and a novel idea for a next-generation frac fleet, digiFrac, motivated this decision. ST9 brought in-house the design, engineering, and manufacturing of critical maintenance parts for our frac equipment. Our OneStim acquisition added the majority of our Permian Basin sand supply through two large, modern sand mines located in the Permian. These assets became especially valuable as frac sand supply tightened in late 2021 and into 2022.

In the fall of 2021, we announced the acquisition of another small, technology-focused company, Proppant Express (PropX), which develops and leases leading hardware and software to run sand logistics operations. We have been a longtime customer and technology development partner with PropX. Bringing PropX in-house allows us to accelerate these efforts and lead the industry in the emerging area of wet sand logistics that enable lower costs, lower emissions, and ultimately higher reliability frac operations.

In the latter part of 2021, the most significant energy crisis in decades began to unfold across the world. While U.S. energy prices have risen significantly, the heart of the crisis is outside North America due to extremely tight global LNG markets. Skyrocketing LNG prices have pushed up home heating prices across Europe and Asia. They have also led to significant factory closures, most alarmingly for plants that manufacture fertilizer, which inevitably will put upward pressure on prices for basic foodstuffs.

OIL AND GAS ARE CENTRAL TO THE WORLD ECONOMY AND CRITICAL FOR ENABLING LONG, HEALTHY, OPPORTUNITY-RICH LIVES. A CRISIS IN ENERGY SUPPLY WILL HAVE REPERCUSSIONS ACROSS THE WORLD, MOST OF WHICH WE CANNOT FORESEE.

Liberty is committed to help drive continued progress in North American energy production. Progress in volume growth. Progress in safety and efficiency. Progress in reducing negative environmental impacts. Progress in the broad human beneficial impacts of oil and gas. This progress is detailed in our first ever corporate ESG report, *Bettering Human Lives*. This report made a big impact in the industry and in the communities that surround our industry for its thoroughness, sobriety, and candor in addressing head-on the global challenges of energy access, climate change, and human well-being.

Liberty did not stand still in 2021. I am proud and thankful to be in the passionate and hard-driving family that is Liberty. We strive every day to improve our company and the lives of our families and communities.

Thank you for your partnership,

Chris Wright, Chairman and CEO, Liberty



At Liberty, we believe it is important to safeguard the environment and protect the health and safety of our personnel wherever and whenever we conduct our business operations. In 2021, our team worked in overdrive to bring nearly 2,000 new team members into Liberty while continuing to deliver superior service performance to all of our customers—and recorded our best safety performance in company history.

## WE ARE PROUD OF OUR PERFORMANCE IN 2021, RECORDING OUR SAFEST YEAR IN COMPANY HISTORY.

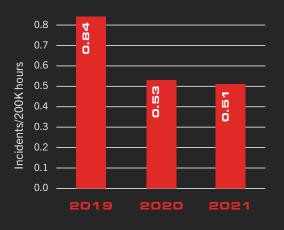
Liberty remains focused on continuous improvement in workplace safety, with the goal of making sure everyone gets home safely to their families at the end of each shift.

COVID-19 RESPONSE

LIBERTY WORK **ENVIRONMENTS WERE WELL** SUPPLIED WITH RAPID TEST KITS TO QUICKLY **IDENTIFY POSITIVE** CASES AND ACT ACCORDINGLY, **ALLOWING US** TO MANAGE THE COVID-19 **PANDEMIC WITH ZERO** INTERRUPTIONS IN SERVICE.



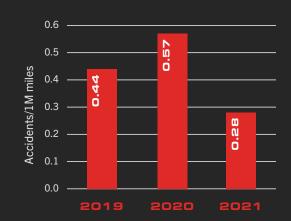
#### TOTAL RECORDABLE INCIDENT RATE



Liberty's Total Recordable Incident Rate (TRIR) in 2021 was the lowest in company history. A measure of recordable incidents against hours worked, this achievement was especially meaningful for our teams as we added 2,000 new members in 2021. We are proud of this accomplishment, which reflects our strong safety culture and emphasis on making sure every team member goes home safe.

Previously reported 2020 TRIR as 0.66, number in this report is updated using corrected man-hours  $\,$ 

#### MOTOR VEHICLE ACCIDENT RATE



Liberty's reduction in MVAR is largely accredited to the company-wide adoption of Samsara's Connected Operations Cloud. Samsara's safety solutions use artificial intelligence to help proactively coach drivers, ensuring they receive the support they need. With Samsara, Liberty can also identify topperforming drivers.

# 18.2 MILLION MILES DRIVEN



THAT'S 38 TRIPS TO THE MOON AND BACK!





LIBERTY'S EAGLE FORD DISTRICT AMASSED OVER 1.5M MAN-HOURS WORKED OVER A 26 MONTH PERIOD WITHOUT AN OSHA RECORDABLE INJURY



## OUR LEGACY OF INNOVATION CONTINUES TO MAKE STRIDES IN LOWERING ENVIRONMENTAL IMPACTS.

When Liberty built its first frac fleet in 2011, the pumps were driven by diesel engines that met the thencurrent Tier II emissions standard for non-road use. Over the last decade, technology has continued to evolve, leading to more fuel-flexible options with dramatically reduced emissions. Liberty has been an early adopter, and often a test partner, of each of these advancements.

#### A LOOK BACK AT OUR ENGINE HISTORY

In 2013, Liberty deployed its first Tier II dual fuel frac fleet. This advancement allowed us to displace nearly 65% of the diesel with natural gas, resulting in lower costs and lower particulate-matter emissions. Tier II dual fuel capabilities were included in every new Liberty fleet built between then and the end of 2017.

Tier IV emissions requirements became effective at the start of 2018, ushering in a new generation of vastly cleaner diesel engines. Our new frac pumps built using this new technology had 90% lower NOx and particulate emissions when compared with the original Tier I requirements. Caterpillar introduced dual fuel capability to its Tier IV frac engines in the fall of 2019, pushing the diesel displacement rate to over 80% from the previous limit of 65% on a Tier II engine. As an early field test partner for this technology, Liberty had a level of comfort with the new system and quickly placed an order for 45 of these next-generation engines to ensure our ability to provide customers access to this better technology.



#### DID YOU KNOW

Rising U.S. exports of propane and butane made possible by the shale revolution are helping millions around the globe transition from cooking with wood, dung, and agricultural waste to clean-burning LPG.

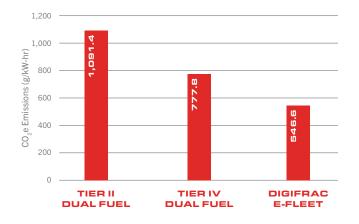
OUR NEXT
STEP IN THE
JOURNEY
TO DELIVER
CLEANER,
SAFER, MORE
EFFICIENT AND
RESILIENT FRAC
OPERATIONS
IS THE
DEPLOYMENT
OF A FULLY
ELECTRIC FRAC
FLEET.



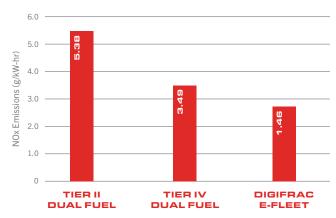


This fleet is designed to be powered by high-efficiency natural gas reciprocating engines, grid-power, or a hybrid of the two power sources. The fully self-contained solution, using the natural gas engines to generate the required power on location, is expected to deliver a further 25% reduction in  $CO_2$ e emissions over a Tier IV DGB fleet.

#### CO<sub>2</sub>E EMISSIONS INTENSITY



#### $NO_{\times}$ EMISSIONS INTENSITY



Measurements taken in the DJ Basin

## A FULLY ELECTRIC FLEET ALSO OFFERS UNIQUE OPPORTUNITIES FROM AN OPERATING STANDPOINT.

An electric motor allows for very precise control during operations and provides flexibility not available with a more typical engine/transmission combination. To take full advantage of these benefits, digiFrac will be paired with the newly developed FracCAT-X platform and updated StimCommander pump control system. FracCAT-X is Liberty's new control software for our frac fleets. Developed in partnership with Schlumberger, the system offers a significantly enhanced level of integration between job planning and execution, paired with seamless integration of real-time equipment performance data. The StimCommander automated pump control system is paired with the FracCAT-X platform to provide the next level of equipment automation on location.

Allowing for fully automated pump control, together with a range of operational optimization capabilities, the combined system is designed to deliver higher daily efficiencies, an optimized fuel usage and emission footprint, an improved safety environment and reduced repair and maintenance costs.



FracPulse™ is Liberty's new asset management platform designed from the ground up to provide Liberty employees with focused information on asset health, real-time condition monitoring, and predictive failure analytics.



By integrating our Computerized Maintenance Management System with real-time data telemetry, we can compile, collate, and deliver information most pertinent to different employee groups. Providing the operations and maintenance teams with clear, concise information in real-time offers a path to achieve higher job throughput and equipment longevity.

THERE ARE SEVERAL KEY FUNCTIONS WITHIN FRACPULSE, DESIGNED TO FACILITATE A PROACTIVE, RATHER THAN REACTIVE, RESPONSE TO POTENTIAL EQUIPMENT ISSUES.

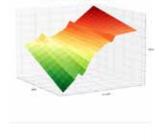
First, the Health Profile prioritizes maintenance events to plan for optimum turnaround times. Second, live equipment alerts notify operators of irregularities with pumps through telemetry data. This system enables the remote sensing of issues such as gas substitution challenges, precedents to fluid end washout, and other irregularities that could lead to catastrophic failure of a component.

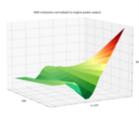


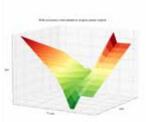


# FRACPULSE TECHNOLOGY UTILIZES CLOUD-BASED INFRASTRUCTURE TO MONITOR OVER 500 MILLION EQUIPMENT DATA POINTS, EFFECTIVELY TAKING THE PULSE ACROSS ALL OUR OPERATIONS AT ANY GIVEN MOMENT.

This data not only provides insight on asset health, but also the ability to track emissions in real-time and provide post-job tabulation of the cumulative emissions for the total pad. In partnership with the various engine manufacturers of our equipment, we took the baseline emissions test data from engine certification and developed models characterizing unique emissions profiles across a range of operating conditions. These models, combined with the operating data, allow for this important reporting capability. Our commitment to running an environmentally responsible operation continues to be one of our highest priorities, and being able to accurately measure our impact is the foundation of this continuous improvement process. With the ability to monitor and record high-resolution equipment data in real-time, we can now calculate the exact emissions produced by our assets and stream this back to our customers.







To expand on the condition-based monitoring portion of FracPulse, Liberty has been actively pursuing additional ways to detect failures in earlier stages through high frequency monitoring of key parameters. By monitoring at a higher sampling rate, digital models can be trained to detect anomalies far in advance of what a human operator would be able to achieve. This has led to higher resolution information that can quantify general wear and tear before reaching failure conditions.

Liberty is actively deploying this advanced functionality throughout our fleet, using FracPulse as a platform to focus the information and quickly visualize new technology.

#### THE BENEFITS OF WET SAND TECHNOLOGY

At Liberty, we constantly seek out opportunities to drive increased safety and efficiency, ultimately lowering the cost and impact of producing a barrel of oil. The use of damp sand touches each of these areas, offering access to an expanded proppant resource with lower production costs and reduced emissions footprint through shorter trucking trips and the elimination of the drying process.



#### REDUCED CAPEX & OPEX

Eliminate investment in drying systems and operating costs



#### **INCREASED MINE CAPACITY**

Typical output 25% more than dryer capability



#### **ELIMINATE ALL DUST**

Definitive solution to OSHA respirable dust regulations



#### **MOBILE MINE**

Reduced complexity, no drying, reduced permitting & footprint



#### REDUCE ESG FOOTPRINT

Lower CO<sub>2</sub> emissions and fuel consumption



#### IMPROVED TRUCKING

More turns per day, less loading, site closer to well



Year after year we say that the success of Liberty is directly attributable to the quality of our people and 2021 was no exception. We worked hard to welcome 2,000 new members to the team and are proud to say our family is now stronger than ever.



#### LIBERTY SPOUSES

The Liberty spouse network is made up of families across the United States and is dedicated to building a community with our Liberty family that extends past our employees. From setting up playdates, to meal planning tips for hitch, this network has become an invaluable resource for all Liberty families.

#### **MEET OILIVIA**

Liberty families followed along as Oilivia—Liberty's Elf in the Oilfield—left on her first hitch, just in time for the holiday season! Liberty crews played along as she traveled through many basins and brought so much joy and excitement to all our Liberty kids.











TEAM MEMBER OWNERS





LIBERTY'S
ADOPTION
BENEFIT TOOK THE
FOCUS OFF THE
FINANCES AND
ALLOWED US TO BE
ABLE TO FOCUS ON
OUR DAUGHTER
AND OUR NEW
FAMILY OF THREE.
FOR US, LIBERTY
IS MORE THAN A
CAREER; IT IS ALSO
OUR FAMILY.

- MICHAEL TUOMI, HSE MANAGER

#### 2017

LIBERTY ADDS IVF & ADOPTION ASSISTANCE BENEFITS

#### FEBRUARY 2019

FORMALLY ENTERED THE ADOPTION PROCESS

#### JUNE 2020

MATCHED WITH BIOLOGICAL PARENTS

#### **SEPTEMBER 12, 2020**

LUCÍA WAS BORN 4 LBS., 11 OZ., 17 IN.

#### OCTOBER 1, 2020-

**DISCHARGED NICU - 4 LBS.!** 

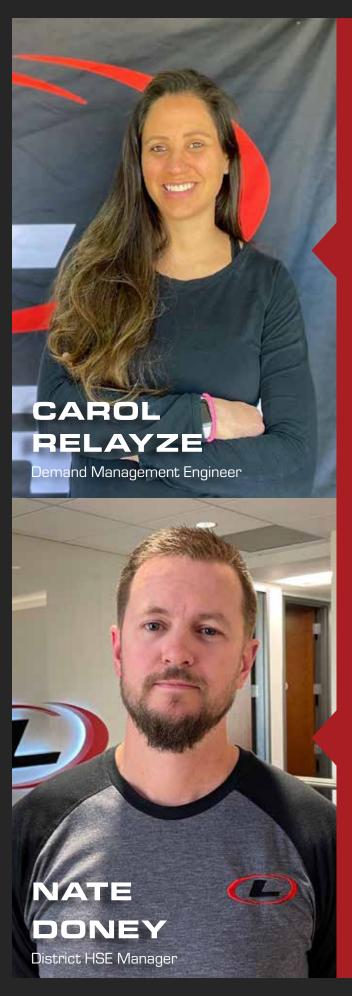
#### DECEMBER 2020

**LUCÍA'S FIRST CHRISTMAS** 

#### APRIL 14, 2021

**ADOPTION FINALIZATION DAY** 

SEPTEMBER 12, 2021 -LUCÍA TURNS ONE!



- Born in Peru, lived in Venezuela and then moved to Florida.
- Started career as a wireline engineer with Schlumberger.
- CrossFit enthusiast, mom of one, soon to be two, and husband is also a Liberty employee.

Many companies brag about holding certain values and treating their people in a certain way, but Liberty follows through. I love how family-oriented it is and how approachable upper management makes themselves. I feel very lucky with the team I'm working with, and I look forward to spending many more years here.

- Originally from Michigan, grew up in Colorado Springs.
- Started working in frac after responding to an ad for a heavy equipment operator.
- Proud dad to three kids and husband to Daisy (the hardest worker Nate knows).

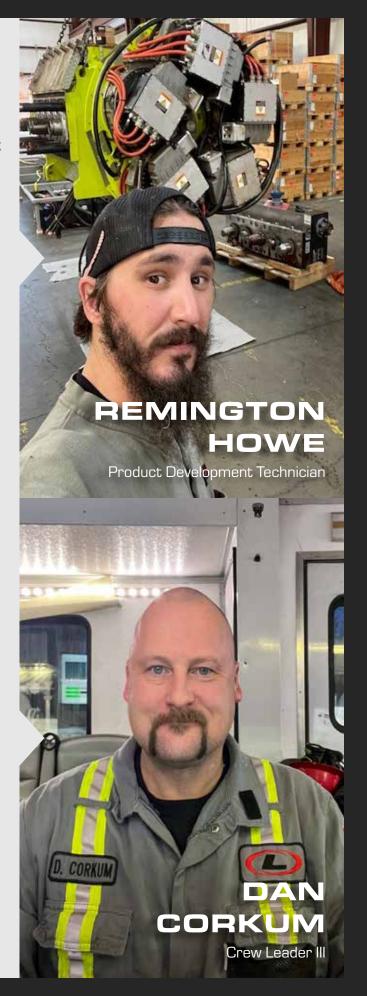
I've been a part of some great teams but each one has gotten better, and we have been able to tackle more difficult challenges. If there is a need or a way we can improve something, there is very little stopping you from doing that at Liberty. In previous jobs I have felt like a number. That is not the case here. I truly feel like a member of the family.

- Started out as a heavy equipment mechanic working for CAT before joining team at ST9 and working on R&D team for digiFrac.
- Father to 8-year-old Riker, competitive long range shooter, lead technician for digiFrac field trials.

has been a great decision for me. Our team is made up of the best of the best and I'm very thankful for the opportunity to learn from them. Joining ST9 has allowed me to live in the country, be closer to work, and get my son into a better school district.

- 24-year industry veteran from Halifax, Nova Scotia.
- Started oil and gas career in Grand Prairie, Alberta
- Worked up the ranks to become crew leader; has been leading the same crew since 2006.

Liberty has been a breath of fresh air. The management team at Liberty show a genuine interest in how the people on the crews are doing and feeling and the opportunity to make improvements to field operations at the field level is empowering. I love the positive attitude and pride that Liberty has.





Liberty was founded with a passion for human freedom, opportunity, and the pursuit of human liberty. Whether through corporate donations or time, Liberty strives to be the best partner, community member, and advocate for our neighbors. Liberty focuses our efforts in three core areas:









The Liberty team in Houston packed eight pallets of picture books, beginning reader, nonfiction, and chapter books for Book Celebrations at five elementary schools in the Houston area.

Infinite Hero Foundation supports connecting our military, veterans and military family members with innovative and effective treatment programs for service-related injuries.





Liberty employees packed and unpacked pallets of canned food at the Oklahoma Regional Food Bank in October 2021.

## ONE YEAR. BIG IMPACT.

- **1204**TOTAL HOURS
- → \$1,013,232 TOTAL RAISED
- 30 DIFFERENT ORGANIZATIONS



ACE Scholarships has a vision that every child has equal access to a quality education. They pursue this goal in their mission to provide children of low-income families with scholarships to private schools, and by advocating to expand school choice.

IN 2021, LIBERTY AND OUR EMPLOYEES DONATED OVER \$432,985, EQUATING TO 173 SCHOLARSHIPS.



#### ENERGY OUTREACH COLORADO

Energy Outreach Colorado leads a network of industry, state, and local partners to support, stabilize and sustain Coloradans to afford their energy needs. The organization was established in 1989 with a core belief that everyone deserves affordable access to the vital resources that power their homes. "When everyone can afford and maintain their home, then they can focus on living, rather than merely surviving."



ff Throughout this past year, Energy Outreach Colorado has seen the need for our energy assistance programs skyrocket as vulnerable Coloradans struggle to afford their most basic needs. That is why we are so thankful to have partners, like Liberty, who demonstrate a shared vision where energy affordability is accessible to all. With Liberty's support, we are poised to continue this critical work and provide a more affordable and stable energy future for families in need.



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## STRENGTHENING THE LIBERTY PLATFORM FOR FUTURE OIL AND GAS CYCLES

Through Liberty's history we have seen two deep downturns—2015/2016 and the recent pandemic-driven collapse—and we executed transformative transactions during both. Just as our investments in Sanjel and breakthrough Quiet Fleet® technology at the bottom of the 2015/2016 cycle set the stage for leading returns in the years ahead, today, our acquisitions of OneStim and PropX position us well as our industry is in the early innings of the upcycle.

We dedicated 2021 to the integration of OneStim and its customers. Business integrations are always a challenge, and we took on this great undertaking during a backdrop of pandemic-impacted supply chain and labor issues. However, the OneStim prize was large and our team worked in overdrive to bring nearly 2,000 new team members into Liberty while continuing to deliver superior service performance to all of our customers, both legacy and new.

Our top priorities in 2021 were our customers, our team members, and the safety of everyone that touches Liberty. Whether measured by revenues, frac stages, or pounds of sand pumped, etc., 2021 was a record year for Liberty. We also set many operational records during 2021, including:

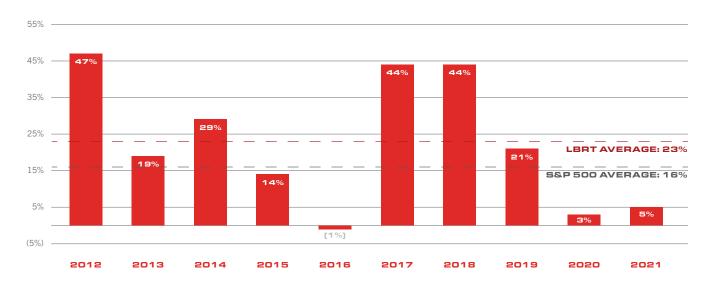
- Record sand pumped in one day by a single fleet raised several times through the year.
- Zero OSHA recordable incidents in the wireline business.
- 75 hours of continuous pumping on a plug and perf pad.

All of this was achieved during challenging times and executed with our best safety performance numbers in company history.

The transformative work our team accomplished in 2021 positions us well as our industry begins an upcycle driven by rapidly tightening markets for oil and gas. Seven years of subdued global investment in upstream oil and gas production is now colliding with record global demand for oil and gas likely in 2022, as the economy continues to recover from the global pandemic.

Investment opportunities are prioritized on returns and cash flow over the cycle. Liberty has averaged a pretax cash return on capital invested (CROCI\*) of approximately 23% in our 10 years of operations. Today, we have invested in building truly differential competitive advantages in frac fleet technology, digital systems, and logistics optimization all to enable Liberty to continue our historical track record of well above average S&P 500 returns on capital invested. We believe that our investments today will lead to strong returns in the coming years.

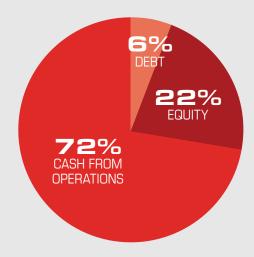
#### **CASH RETURN ON CAPITAL INVESTED\***



S&P 500 average for the (2012-2021) period excluding Financials and Real Estate constituents. Source: Tudor, Pickering & Holt & Bloomberg

(In millions)	2021	2020	2019	
Total Revenue	\$2,471	\$966	\$1,990	
Total Gross Profit	\$221	\$108	\$369	
Pre-Tax Net (Loss) Income	\$(178)	\$(192)	\$89	
Adjusted EBITDA **	\$121	\$58	\$291	

#### **HISTORICAL FUNDING SOURCES**



\*Cash return on capital invested is derived in part from non-GAAP financial measures. Please see endnote 3 following this annual report for important additional information. \*\*Adjusted EBITDA is a non-GAAP financial measure. Please see endnote 1 following this annual report for important information, including a reconciliation to the most comparable GAAP measure.





## LIBERTY'S FOCUS IS ON DRIVING LEADING RETURNS BY ORGANIC INNOVATION AND GROWTH AUGMENTED BY ACCRETIVE TECHNOLOGY-CENTRIC ACQUISITIONS.

Our strong balance sheet enables strategic investments during downturns to drive stronger competitive advantages and sustainable returns. In 2021, we found new ways of collaboration with each of our customers to increase performance, and at the same time, improved our productivity and business processes across the organization to ready ourselves for the years ahead.

#### **WELCOMING ONESTIM INTO THE LIBERTY FAMILY**

In 2021, Liberty was dedicated to transitioning and integrating OneStim into Liberty. This acquisition propelled Liberty into becoming the second largest completions service provider in North America. We expanded our geographic reach into all major oil and gas basins, doubled our available frac horsepower, added complementary wireline and sand businesses, and introduced legacy OneStim customers to the Liberty difference.

The transformative work our team accomplished in 2021 positions us well as our industry begins an upcycle driven by rapidly tightening markets for oil and gas. We strengthened our platform and technology portfolio, and we did it without sacrificing customer service, employee satisfaction or safety—each of which is critical to the long-term success of Liberty.

#### EXPANDING OUR ESG-LEADING PLATFORM WITH PROPX



In October 2021, Liberty acquired PropX, a leading provider of environmentally friendly last-mile proppant delivery solutions and a longtime equipment and service provider to Liberty. PropX has a dynamic team with a great cultural fit and exceptional talent in equipment design. The addition of PropX integrates the latest proppant delivery technologies and

software into our supply chain and brings advanced, ESG-friendly wet sand handling technology and expertise that we will bring to the whole industry.

Wet sand handling is at the forefront of disruptive technology in the processing and delivery of sand. This ESG-friendly solution lowers the total delivered cost of sand to our customers and meaningfully reduces environmental impact by eliminating the drying stage in sand processing and reducing trucking needs to transport sand to our customers. PropX exemplifies the Liberty commitment to investing in differential technology opportunities that directly improve our customers' efficiency and emissions footprint and increase our competitive advantages.

### ELECTRIFYING NEXT GENERATION EQUIPMENT TECHNOLOGY WITH ST9

**ET2** 

ST9 is a Liberty subsidiary that has drives new technology and cost savings by focusing on technical advances in pump technology. Since its acquisition in 2018, we've built ST9 into a capital light manufacturing arm of Liberty that provides the majority of our

leading edge pump technology. In 2021, Liberty premiered the latest in modular electric frac equipment, digiFrac, that is designed to provide industry-leading operational efficiency, superior capital efficiency and an emissions footprint 25% lower than the current best commercially available frac fleet.





#### SUPPLY CHAIN OPTIMIZATION

- Capital Light Manufacturing of Pumps
- Vertically Integrated Sand Mines
- Size and Scale
- Proppant Logistics System Manufacturer
- Wet Sand and Mobile Mines



## EQUIPMENT & OPERATIONS

- Leading Electric Frac Fleet Design digiFrac
- Electronic Frac Fleet Support Equipment
- Integrated Frac and Wireline Operations
- Logistics Management



#### DIGITAL & SOFTWARE

- Logistics Optimization Software
- Equipment Control Systems
- Digital Twin Technology



#### ENVIRONMENTAL IMPROVEMENT

- Industry-leading Low Emission Frac Fleets
- Wet Sand and Mobile Mine Execution
- Reduced Truck Traffic and Improved Safety

2013

DEVELOPED FIRST DUAL FUEL FLEET

2014

DEPLOYED CONTAINERIZED SAND

2016

INTRODUCED QUIET FLEET

2016

**ACQUIRED SANJEL ASSETS** 

2018

LAUNCHED TIER IV DGB PARTNERSHIP

2018

ACQUIRED ST9
STARTED DEVELOPMENT
OF DIGIFRAC

2020

**ACQUIRED ONESTIM** 

2021

**ACQUIRED PROPX** 

#### RECONCILIATIONS

\$ In millions	2021	2020	2019
Net (Loss) Income	\$(187)	\$(161)	\$75
Depreciation & Amortization	\$263	\$180	\$165
Interest Expense	\$16	\$15	\$15
Income Tax (Benefit) Expense	\$9	\$(31)	\$14
EBITDA	\$101	\$3	\$269
Stock based compensation expense	\$20	\$17	\$14
Fleet start-up and lay-down costs	\$3	\$12	\$4
Transaction, severance and other costs	\$15	\$21	\$ -
Loss (gain) on disposal of assets	\$1	\$ -	\$3
Provision for credit losses	\$-	\$5	\$1
Gain on remeasurement of liability under tax receivable agreement	\$(19)	\$-	\$-
Adjusted EBITDA	\$121	\$58	\$291

\$ In millions	Twelve Months Ended 31-Dec-2021	Twelve Months Ended 31-Dec-2020
Net Loss	\$(187)	\$(161)
Income Tax (Benefit) Expense	\$9	\$(31)
Pre-tax Net Loss	\$(178)	\$(192)

\$ In millions  Capital Employed	Twelve Months Ended 31-Dec-2021	Twelve Months Ended 31-Dec-2020	Twelve Months Ended 31-Dec-2019
Total Debt, Net of Discount	\$122	\$106	\$106
Total Equity	\$1,230	\$1,310	\$781
Total Capital Employed	\$1,353	\$1,416	\$888
Average Capital Employed	\$1,384	\$1,152	\$867
Pre-Tax Return on Capital Employed	-13%	-17%	

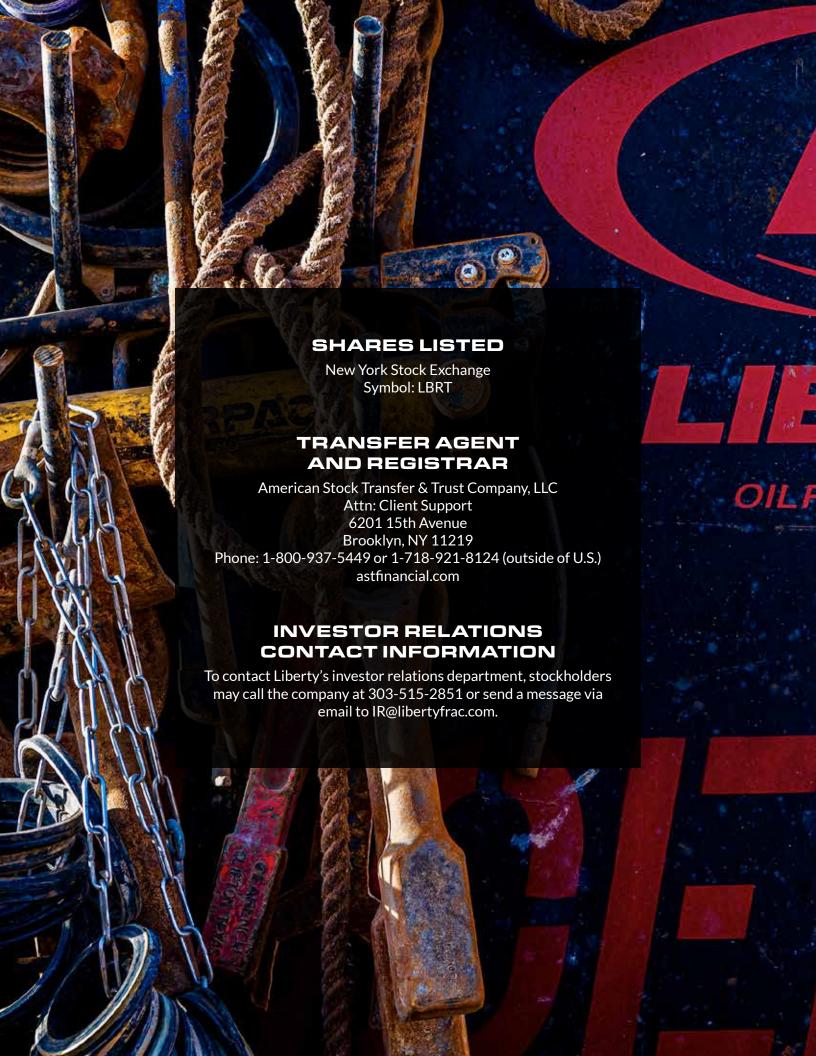
#### FORWARD LOOKING STATEMENT

In order to utilize the 'safe harbor' provisions of the United States Private Securities Litigation Reform Act of 1995 (the 'PSLRA') and the general doctrine of cautionary statements, Liberty is providing the following cautionary statement. This report contains certain forecasts, projections and forward looking statements—that is, statements related to future, not past events and circumstances with respect to the financial condition, results of operations and businesses of Liberty and certain of the plans and objectives of Liberty with respect to these items. These statements may generally, but not always, be identified by the use of words such as 'will', 'expects', 'is expected to', 'aims', 'should', 'may', 'objective', 'is likely to', 'intends', 'believes', 'anticipates', 'plans', 'we see' or similar expressions. These forward-looking statements are subject to certain risks, uncertainties and assumptions, including those disclosed from time to time in Liberty's filings with the Securities and Exchange Commission. As a result of these factors, actual results may differ materially from those indicated or implied by such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and, except as required by law, we do not undertake any obligation to update or revise any forward looking statement, whether as a result of new information, future events or otherwise. New factors emerge from time to time, and it is not possible for us to predict all such factors. When considering these forward-looking statements, you should keep in mind the risk factors and other cautionary statements in "Item 1A. Risk Factors" included in Liberty's Annual Report on Form 10-K for the year ended December 31, 2021 as filed with the SEC on February 22, 2022 and in our other public filings with the SEC. These and other factors could cause actual results to differ materially from those contained in any forward-looking statements.

<sup>&</sup>lt;sup>1</sup> Adjusted EBITDA is not presented in accordance with generally accepted accounting principles in the United States ("U.S. GAAP"). Please see the table above for a Reconciliation of net Income to EBITDA and Adjusted EBITDA, its most directly comparable to U.S. GAAP financial measure.

<sup>2</sup> Pre-Tax Return on Capital Employed ("ROCE") is an operational measure. Please see the table above for a Calculation of Pre-Tax Return on Capital Employed. Certain amounts in the table above may not sum to the amounts presented due to the cumulative effects of rounding.

<sup>3</sup> Cash Return on Capital Invested is defined as the ratio of Adjusted EBITDA, a non-U.S. GAAP measure, to gross capital invested (total assets plus accumulated depreciation less non-interest bearing current liabilities). Please see note 1 for a reconciliation of Adjusted EBITDA to its most comparable U.S. GAAP measure.



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